# AN ONGOING JOURNEY - 45 YEARS OF CONTINUAL LEARNING, COLLABORATION AND INFLUENCE

## University of California, San Francisco

San Francisco, CA
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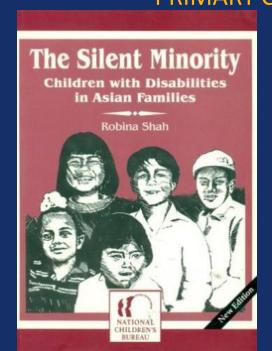
## Beginnings that Shape and Influence-San Francisco and Idaho: 1971 to 1975

NEMS EAST MEDICAL SERVICES

Community Health Nurse 1971

Original Office of Economic Opportunity start and now known as Community Health Centers / Federally Qualified Health Centers

9200 today AKA **PRIMARY CARE** 





## Public and Population Health

Idaho 1973-75

County Public Health Nurse-Farming and Logging community-Moscow and Potlach



## Medicare Payment Advisory Commission Payment Policy-2005-2011



- Sheila Burke, MPA Chief of Staff to Senator Dole
- Mary Wakefield, PhD, Acting Deputy Secretary of the Department of Health and Human Services.
- Mary Naylor, PhD, Current
- Commissioner

- 85+ Medicare population
- Dual Eligibles
- Health Disparities

- Most vulnerable
- Whole person policy –Medicare and Medicaid

## Institute Of Medicine Retooling For An Aging America-Workforce 2008



Recommendations-still salient but in 2016 the workforce urgency is even greater



BUILDING THE HEALTH CARE WORKFORD





## The Triple Aim for the Older Adult

Better Health

- Safe, competent and compassionate care
- Informed/shared decisionmaking

Better Care Greater
Value/Lower
Costs

 Maintain best function and engagement in home and community: prevention, self care, coordination  Save \$\$\$ for consumer/family, payors, society-Medicare, Medicaid



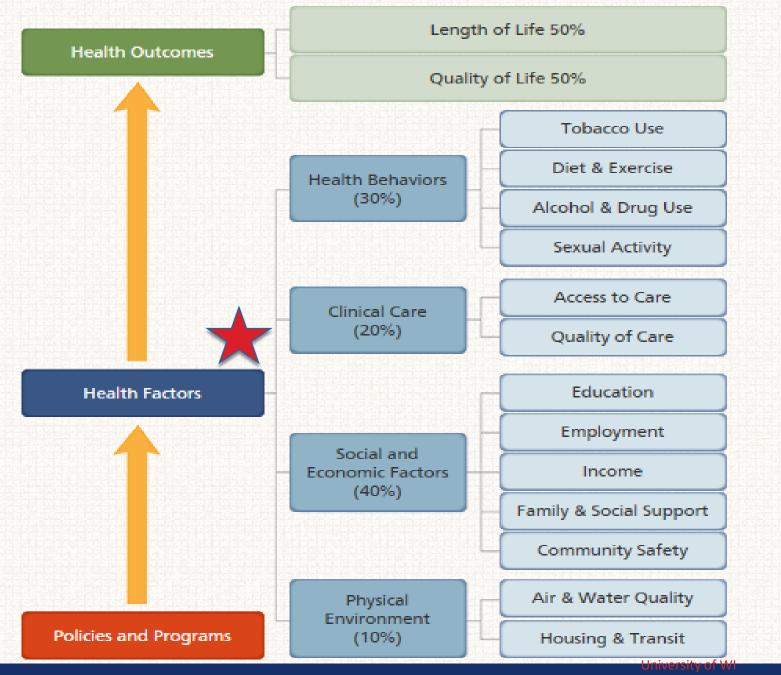
There are activities "In Play" that should cause us to think beyond what and how we typically think about "workforce" in health and care for older adults OAAHCP

## Service Coordinators in Senior Housing

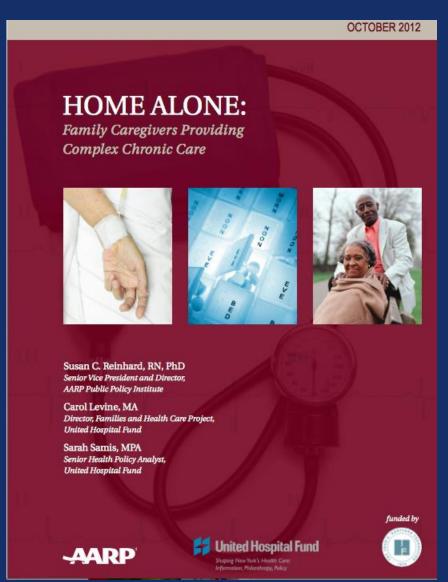
New roles as part of high risk management teams

As well as Quality





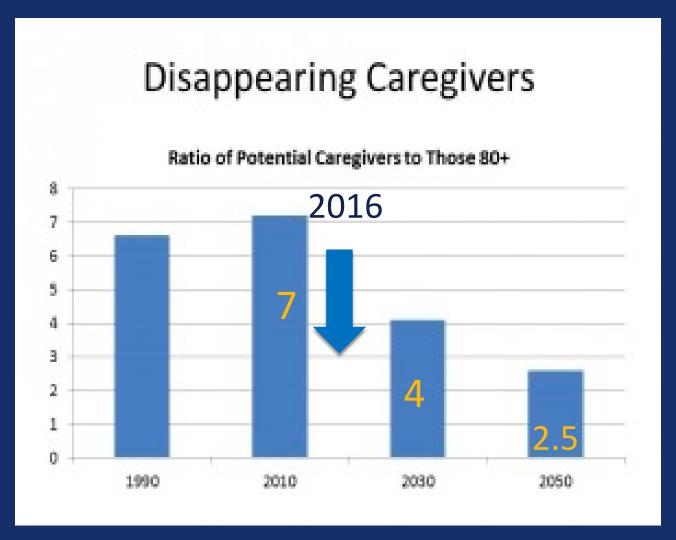
## Skills Needed, Stressors Encountered



46% of Carers Provide
Medical/Nursing
Tasks/Skills with a Majority
Without Adequate Training

Most Find Administering Medications Stressful-Multiple Medcations, Fear of Making Mistakes

## **Drastic Reduction of Personal Caregivers**



Feinberg, Lynn. AARP 2015; Gleckman, Howard, Forbes: Disappearing Caregiver, 2013,

## Caregiving-non Paid Backdrop

## UPDATING THE NATIONAL ESTIMATED ECONOMIC VALUE OF FAMILY CAREGIVING

Putting a Dollar Value to Family Caregiving





72%

allowing work flexibility for caregiving would help improve work/life balance.

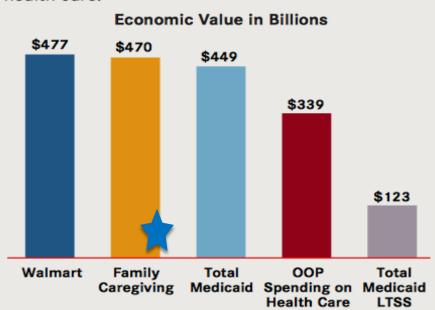
workers 40+ that say

2015 AARP Public Policy Institute

aarp.org/valuing

### EXHIBIT 1 How Much Is \$470 Billion?

The economic value of family caregiving is as big as the world's largest company, and bigger than Medicaid and out-of-pocket (OOP) spending on health care.





## Advancing Policy to Help Support Caregivers with Hospitalized Adults

## The Caregiver Advise, Record, Enable (CARE) Act The CARE Act is a commonsense solution that supports family caregivers when their loved ones go into the hospital, and provides for instruction on the medical tasks they will need to perform when their loved one returns home. CARE Act now Law CARE Act Passed by Legislature CARE Act goes into effect: Oklahoma, 11/5/14; Colorado, 5/8/15; New Jersey, 5/12/15; West Virginia, 6/8/15; New Mexico, 6/17/15; Mississippi, 7/1/15; Virginia, 7/1/15; Arkansas, 7/22/15; Connecticut, 10/1/15; Caregivers CARE Act Introduced Nevada, 10/1/15; Maine, 10/15/15; Puerto Rico, 12/31/15; California, 1/1/16; Indiana, 1/1/16; New Hampshire, 1/1/16; Oregon, 1/1/16; Illinois, 1/27/2016; Utah, 2/10/16; Rhode Island,

aarp.org/iheartcaregivers

3/1/16; New York, 4/23/16; Wyoming, TBD

"\*Updated on 3/14/2016

"I don't know much about neurological disorders, I do know a lot about the voice and sound."

Max Little, PhD



Dr. Max Little of MIT tuning his algorithms with the "Parkinson's Voice Initiative." Collected over 17,000 voices from all over the world.

In a lab, Max can predict Parkinson's disease 99% of the time.

## New Value "(not) Health Provider"





- Chronic Disease-Tackled by National Networks
- 25% of usual \$\$ (adult diabetes)

Community CrossGenerational approach

## The Black Churches Network



## A Needed Important Framing Lens

### **From**

"What's the Matter With You?"



### To

"What Matters to You?"



Susan Edgman Levitan: Massachusetts General Hospital

## New Value "(non) Health Provider"





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## The Black Churches Network

BRINGING COMMUNITIES TOGETHER



## From Type 1 Diabetes to Chronic Disease Monitoring

#### **PRODUCT OVERVIEW**

WE COMBINE STORYTELLING APPS WITH OUR ELECTRONICALLY ENRICHED COMPANIONS







SPROUTEL

THE SEED

OUR TECHNOLOGY GIVES A VOICE, SENSORS, AND
INTERNET CONNECTIVITY TO IERRY

STORYTELLING APPS

OUR APPS ALLOW JERRY TO MIRROR TH

#### **ACCESSORY PACKS**







A BEST FRIEND FOR KIDS WITH TYPE 1 DIABETES

#### **MEET THE SPROUTELIANS**

WE ARE A TEAM OF RUIL DERS. KEENLY FOCUSED ON THE PURPOSE REHIND PURPOSE-RUILT DEVICES





**Technology Tools** 

□ Current uses:



Communication and Socialization; remote monitoring





### A NEW Health and Chronicity Path

- Exciting Creativity and Opportunity to have a health and clinical impact on diabetes, a growing epidemic
   –systems understanding and impact
  - 1. Engaging and Understanding the person—motivation and barriers
  - 2. Technology tools for both clinical management AND
  - Tools for considerations not fully recognized in current policy and approaches to solve "health" issues
    - Social and Environmental
    - Nutrition and "bowling together"

## An International Perspective



Education-Change Agents

□ Workforce-All the Talents

## All Teach, All Learn

Lord Nigel Crisp (UK Parliament)-former head of the UK's NHS for 6 years (National Health Service)







A report on the changing roles and skill mix of health workers globally by the All-Party Parliamentary Group on Global Health and the Africa All-Party Parliamentary Group

### **All the Talents**

How new roles and better teamwork can release potential and improve health services

Report



TRAINING

JOB DESIGN

**LEADERSHIP** 

## Examples of skill mix change

UK

Ontario, Canada

**USA** 

Nigeria

Brazil



Tanzania, Mozambique & Burkina Faso

Tamil Nadu, India

Ethiopia

**Pakistan** 

Malawi





## Examples: United Kingdom and Malawi

by nurses
in primary care is associated with higher patient satisfaction with similar health outcomes and number of prescriptions issued compared to general practitioners.



In Malawi, an innovative programme has been introduced to train clinical officers in orthopaedic care in a country with high rate of trauma but just a handful of orthopaedic surgeons.





## **Levels of Professional Contribution**

Level	Objectives	Outcome
Informative	<ul><li>Information</li><li>Skills</li></ul>	Experts
Formative	<ul><li>Socialization</li><li>Values</li></ul>	Professionals
Transformative	• Leadership attributes	Change agents

Lord Nigel Crisp 2013



### May-June 2016

Nurse leaders and the innovation competence gap Kenneth R. White, Rubin Pillay, Xuan Huang Nursing Outlook, Vol. 64, Issue 3



- 1436 Fellows of the American Academy
- of Nursing-
  - Primarily academics and system leaders
- Innovation behaviors-19
- Competency gaps self assessed-18 of 19
- ONE strength-perseverance and tenacity
- identified
- NEED: ways to learn, explore take risks

## Some Differences from Today and for the Future

### **Individual**

- Patient
- Dependent

- Setting Focused
  - Hospital, Post Acute
- Care from Clinical Experts

### **Population**

- Patient and Family
- Informed and Shared Decision Making
- Across Sites of Care
  - Home AND Facilities
- Facilitated Care by also by Non Health Care Others

### TECHNOLOGY OPTIONS





## patientslikeme®

Live better, together.™

## So What Does This Mean For "Future Workforce"?

□ Exploration and Innovation



- Reflect and AnalyzeNeed (insufficient prepared personnel)
- Use "All the Talents" including Older Adults and Caregivers
- □ Technology interfaces and tools for "Health and Healthcare"

## A Challenge/Need in Future Workforce

- Our Core Professional Education and Training
  - Doing Things Right
    - Evidence based for Safety and Quality
    - Let this not be only the ends
- Our Advancing Education Towards
  - Doing the Right Thing
    - Macro Perspective on Core Principles and Values
      - Equity, Access, Value

For the GREATER SOCIETAL NEED



## Originals

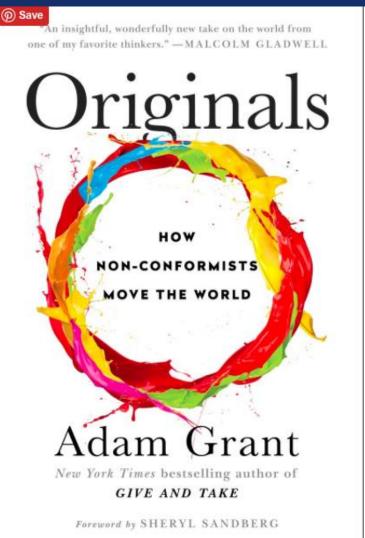
"Here's to the crazy ones.
The misfits. The rebels.
The troublemakers. The round pegs in the square holes. The ones who see things differently... The people who are crazy enough to think they can change the world are the ones who do."

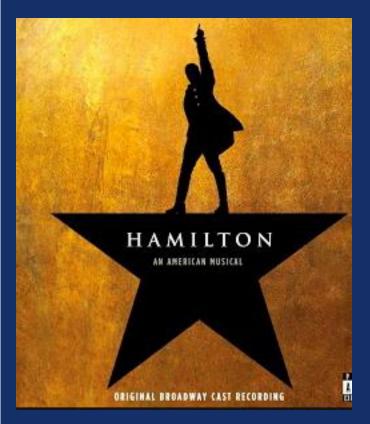


Adam Grant: TED Talk: Originals February 2016

### Being original is the best way to improve life around us

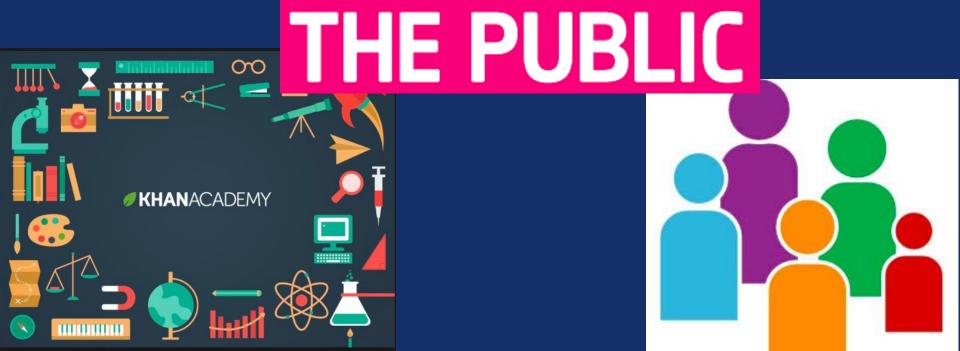
Adam Grant-Originals: How Non-Conformists Move the World.





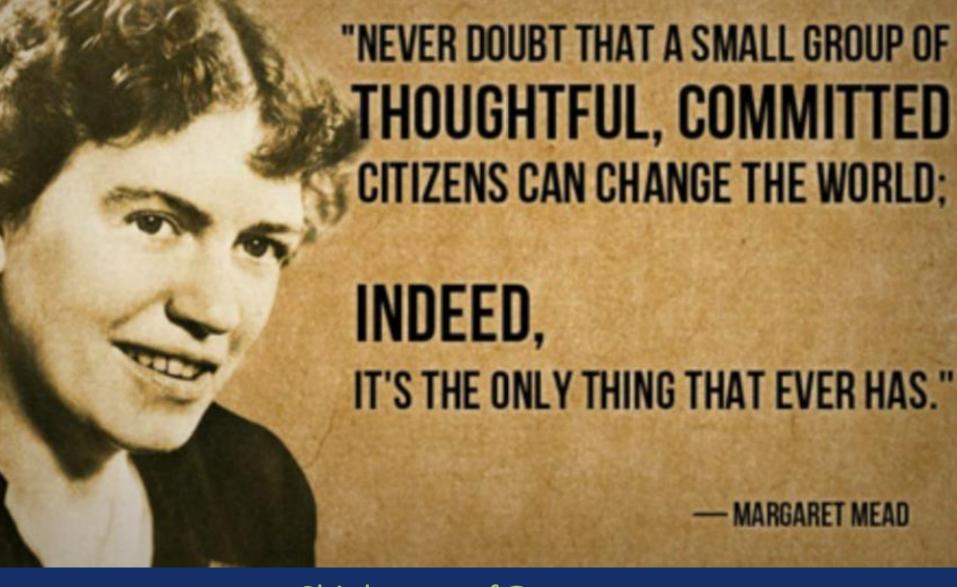
My Hope Now:

# Democratizing Knowledge



## With a Clarity of Purpose and Collective Effort for the Greater Good, We Can Do It With ALL Hands on Deck





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2016



## COMMENTS, QUESTIONS & DISCUSSION

